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## P.E.S. College of Engineering, Mandya - 571 401

(An Autonomous Institution affiliated to VTU, Belagavi)

## Eighth Semester, B.E. - Industrial and Production Engineering Semester End Examination; July - 2021 Just In Time Manufacturing

Time: 3 hrs Max. Marks: 100

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|------|--|---|--|--|--|--|--|
| Note | e: Answer any <b>FIVE</b> full questions.  |   |  |  |  |  |  |
| 1 a. | What is NPSRA? Explain.  |   |  |  |  |  |  |
| b.   | Illustrate the "House Keeping" and "Statistical process control" which enables JIT to occur.                               |   |  |  |  |  |  |
| c.   | Name the benefits of JIT.  |   |  |  |  |  |  |
| 2 a. | . Outline the sub goals of JIT.  |   |  |  |  |  |  |
| b.   | Summarize the kanban rules and sub rules.  | ; |  |  |  |  |  |
| c.   | Explain "sequenced with drawl system".   | ( |  |  |  |  |  |
| 3 a. | Show the production planning at TPS.   |   |  |  |  |  |  |
| b.   | Write the plan of "adoptability of Demand fluctuations" at TPS.  | ( |  |  |  |  |  |
| c.   | What are the major steps involved in "mixed model assembly line design"?   | 8 |  |  |  |  |  |
| 4 a. | Explain the seven subsystems of framework of the Information system supporting kanban.                                     |   |  |  |  |  |  |
| b.   | List the four major setup concepts.  | 4 |  |  |  |  |  |
| c.   | What is "yo-i-don"? Explain.   | 4 |  |  |  |  |  |
| 5 a. | Illustrate the JIT implementation at "Harley Davidson motor company".  | ( |  |  |  |  |  |
| b.   | Conclude the JIT implementation at "Kibun food company".   | 8 |  |  |  |  |  |
| c.   | "Cultural factors do not in any way inhibit the application of JIT philosophy". How?                                       | ( |  |  |  |  |  |
| 6 a. | Name any sixteen important elements in JIT manufacturing as pointed out by Gilbert.  |   |  |  |  |  |  |
| b.   | Compare JIT survey results of US and UK industries.  |   |  |  |  |  |  |
| c.   | Describe the ABC-XYZ analysis for determining components suited for JIT production.  | , |  |  |  |  |  |
| 7 a. | "A number of goals have to be set to achieve an even, balanced, self adjusting flow in JIT manufacturing" which are those? |   |  |  |  |  |  |
| b.   | Distinguish clearly between "kanban" and "production line" systems of planning and control.                                |   |  |  |  |  |  |
| c.   | With respect to the following factors, compare Toyota and US manufacturing Philosophies:                                   |   |  |  |  |  |  |
|      | i) Inventory ii) Lot sizes   | 8 |  |  |  |  |  |
|      | iii) Queues iv) Quality  |   |  |  |  |  |  |
| 8 a. | Name the functional steps involved in quality assurance in TPS.  |   |  |  |  |  |  |
| b.   | Show the HRM practices required to implement JIT manufacturing.  | ( |  |  |  |  |  |
| c.   | Outline the four stages in "Team Development".   |   |  |  |  |  |  |

P17IPO841 Page No... 2 9 a. Summarize the characteristics of the Japanese JIT supply system. 8 Distinguish clearly between the "JIT purchasing" and "Traditional purchasing" with reference to the following purchasing activity: i) Purchase lot size 8 ii) Evaluating supplier iii) Receiving inspection iv) Product specification c. Write the conclsion of O'Neal suyrvey on "Buyer-seller relationship in JIT purchasing". 4 What are the causes and possible remedies for the following major problems encountered in 10 a. the implementation of JIT purchasing? 8 i) Lack of support from suppliers ii) Lack of Top management support

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b. "A JIT project cannot be viewed as a few Independent actions". Why?

c. Illustrate the layout design phase of the implementation of JIT.